



| Statement of use                   |  | Main Roads Western Australia has reported in accordance with the GRI Standards for the period [reporting period start and end dates]. |                          |  |             |  |  |
|------------------------------------|--|---|--------------------------|--|-------------|--|--|
| GRI 1 used                         |  | GRI 1: Foundation 2021  |                          |  |             |  |  |
| Applicable GRI Sec                 | ctor Standard(s)   | Not Used  |                          |  |             |  |  |
|                                    |  |   |                          |  |             |  |  |
| GRI STANDARD/<br>OTHER SOURCE      | DISCLOSURE   | LOCATION  |                          | OMISSION                                     |             |  |  |
| 5 m = 1                            |  |   | REQUIREMENT(S) OMITTED   | REASON                                       | EXPLANATION |  |  |
| General disc                       | losures  |   |                          |  |             |  |  |
|                                    | 2-1 Organizational details   | Cover, Page 105   |                          |  |             |  |  |
|                                    | 2-2 Entities included in the organization's sustainability reporting             | Page 1-2  |                          |  |             |  |  |
|                                    | 2-3 Reporting period, frequency and contact point                                | Page 1  | A gray cell indicates th | t permitted for the disclosure or that a GRI |             |  |  |
|                                    | 2-4 Restatements of information  | None  |                          | Sector Standard reference num                |             |  |  |
|                                    | 2-5 External assurance   | Page 56-59  |                          |  |             |  |  |
|                                    | 2-6 Activities, value chain and other business relationships                     | Page 13, 34-35  |                          |  |             |  |  |
|                                    | 2-7 Employees  | Page 42   |                          |  |             |  |  |
|                                    | 2-8 Workers who are not employees  | Page 34   |                          |  |             |  |  |
| GRI 2: General<br>Disclosures 2021 | 2-9 Governance structure and composition   | Page 47-53  |                          |  |             |  |  |
|                                    | 2-10 Nomination and selection of the highest governance body                     | Page 47-50, 55, 102   |                          |  |             |  |  |
|                                    | 2-11 Chair of the highest governance body  | Page 48   |                          |  |             |  |  |
|                                    | 2-12 Role of the highest governance body in overseeing the management of impacts | Page 50   |                          |  |             |  |  |

| [0.40 D. J. VI. 6            | In                                      | T                                  | T |
|------------------------------|---|------------------------------------|---|
|                              | Page 50-54                              |                                    |   |
| responsibility for managing  |   |                                    |   |
| impacts                      |   |                                    |   |
| 2-14 Role of the highest     | Page 34, 50                             |                                    |   |
| governance body in           | _                                       |                                    |   |
| sustainability reporting     |   |                                    |   |
| 2-15 Conflicts of interest   | Page 102                                |                                    |   |
| 2-16 Communication of        | Page 32, 98, 101                        |                                    |   |
| critical concerns            | 1. age 52, 65, 151                      |                                    |   |
| 2-17 Collective knowledge of | Page 12 /8-50                           |                                    |   |
| the highest governance body  | age 12, 40-00                           |                                    |   |
| the highest governance body  |   |                                    |   |
|                              |   |                                    |   |
| 2-18 Evaluation of the       | Page 55                                 |                                    |   |
| performance of the highest   | -                                       |                                    |   |
| governance body              |   |                                    |   |
| 2-19 Remuneration policies   | Page 88                                 |                                    |   |
| 2 To Remaindration policies  | https://www.wa.gov.au/government/m      |                                    |   |
|                              | ulti-step-guides/classifying-and-       |                                    |   |
|                              | remunerating-positions-the-public-      |                                    |   |
|                              | ı                                       |                                    |   |
|                              | service/executive-positions-the-public- |                                    |   |
|                              | service                                 |                                    |   |
| 2-20 Process to determine    | Page 88                                 |                                    |   |
| remuneration                 | https://www.wa.gov.au/government/m      |                                    |   |
|                              | ulti-step-guides/classifying-and-       |                                    |   |
|                              | remunerating-positions-the-public-      |                                    |   |
|                              | service/executive-positions-the-public- |                                    |   |
|                              | service                                 |                                    |   |
| 2-21 Annual total            | Not Reported                            | Information unavailable/incomplete |   |
| compensation ratio           | ·                                       | '                                  |   |
| 2-22 Statement on            | Page 7-8                                |                                    |   |
| sustainable development      | 9                                       |                                    |   |
| strategy                     |   |                                    |   |
|                              | Page 37, 50, 54-55, 97-98               |                                    |   |
| <u> </u>                     |   |                                    |   |
| 2-24 Embedding policy        | Page 37, 50, 54-55, 97-98               |                                    |   |
| commitments                  | Desc 22 00 404 400                      |                                    |   |
| 2-25 Processes to remediate  | -                                       |                                    |   |
| negative impacts             | https://www.mainroads.wa.gov.au/49      |                                    |   |
|                              | 9044/globalassets/contact/feedback-     |                                    |   |
|                              | and-complaints-handling-policy.pdf      |                                    |   |
|                              |   |                                    |   |
| 2-26 Mechanisms for seeking  | Page 32, 98, 101-102                    |                                    |   |
| advice and raising concerns  |   |                                    |   |
|                              |   |                                    |   |
| 2-27 Compliance with laws    | Page 36                                 |                                    |   |
| and regulations              | -                                       |                                    |   |
| ·                            |   |                                    |   |

|                                | 2-28 Membership associations                          | ARRB Group; Austroads Ltd Board; CEEID CEO Group; National Engineers Registration Board; PATREC Board; ROADS foundation board; World Road Association (PIARC) Council; UWA Engineering Foundation Advisory Board; Transport Certification Australia Ltd Board; Roadside Conservation Committee; Infrastructure Sustainability Council of Australia; Australian Asphalt Pavement Association; Engineers Australia; IPWEA; Sustainable Built Environment National Research Centre |       |  |        |
|--------------------------------|---|---|-------|--|--------|
|                                | 2-29 Approach to stakeholder engagement               | Page 101-102  |       |  |        |
|                                | 2-30 Collective bargaining agreements                 | 99.98%  |       |  |        |
| Material topics                | S   |   |       |  |        |
| GRI 3: Material<br>Topics 2021 | 3-1 Process to determine material topics              | Page 34<br>Sustainability Supplement 2025   |       | asons for omission are not permitted for |        |
|                                | 3-2 List of material topics                           | Page 34<br>Sustainability Supplement 2025   | Secto | r Standard reference number is not avai  | lable. |
| Economic performan             |   |   |       |  |        |
| GRI 3: Material<br>Topics 2021 | 3-3 Management of material topics                     | Page 5, 15-27, 34<br>Sustainability Supplement 2025   |       |  |        |
|                                | 201-1 Direct economic value generated and distributed | Page 5, 56, 59-63, 64-94  |       |  |        |

| GRI 201: Economic<br>Performance 2016         | 201-2 Financial implications and other risks and opportunities due to climate change 201-3 Defined benefit plan obligations and other retirement plans 201-4 Financial assistance received from government | Page 40  Page 56, 68-69, 88  Page 64-94  |   |  |
|---|--|--|---|--|
| Market presence                               |  |  |   |  |
| GRI 3: Material                               | 3-3 Management of material   | Page 34, 41-46   |   |  |
| Topics 2021                                   | topics   | Sustainability Supplement 2025   |   |  |
| GRI 202: Market<br>Presence 2016              | 202-1 Ratios of standard entry level wage by gender compared to local minimum wage 202-2 Proportion of senior management hired from the local community  | 1.3:1 Main Roads pays above standard minimum wage for entry level positions To be eligible for permanent appintment to the Western Australian public sector it is essential that applicants are an Australia citizen or have permanent resident status in Australia. |   |  |
| Indirect economic im                          | pacts  |  |   |  |
| GRI 3: Material                               | 3-3 Management of material   | Page 34, 13, 15-27, 97-98, 101,102   |   |  |
| Topics 2021                                   | topics   |  |   |  |
| GRI 203: Indirect<br>Economic Impacts<br>2016 | 203-1 Infrastructure investments and services supported 203-2 Significant indirect economic impacts  | Page 15-27 https://www.mainroads.wa.gov.au/pro jects-initiatives/ Page 13  |   |  |
| <b>Procurement practice</b>                   | es   |  |   |  |
| GRI 3: Material<br>Topics 2021<br>GRI 204:    | topics 204-1 Proportion of spending  | Page 34, 54-55, 97-98<br>Sustainability Supplement 2025<br>Page 97   | _ |  |
| Procurement                                   | on local suppliers   |  |   |  |
| Practices 2016                                |  |  |   |  |
| Anti-corruption                               | 3-3 Management of material   | Page 24 51 54 55   | T |  |
| GRI 3: Material<br>Topics 2021                | topics   | Page 34, 51, 54-55,<br>Sustainability Supplement 2025  |   |  |

|                       | 205-1 Operations assessed      | Page 54-55                              |                |                      |
|-----------------------|--------------------------------|---|----------------|----------------------|
|                       | •                              |   |                |                      |
|                       |                                | all business units to identify and rate |                |                      |
|                       |                                |   |                |                      |
|                       |                                | fraud and corruption risks              |                |                      |
|                       |                                |   |                |                      |
| GRI 205: Anti-        | 205-2 Communication and        | Page 54-55                              |                |                      |
| corruption 2016       | training about anti-corruption | All metropolitan and regional offices   |                |                      |
| corruption 2010       | policies and procedures        | have received presentations on          |                |                      |
|                       |                                |   |                |                      |
|                       |                                | anticorruption policies and procedure   |                |                      |
|                       |                                |   |                |                      |
|                       | 205-3 Confirmed incidents of   |   |                |                      |
|                       | corruption and actions taken   |   |                |                      |
| Anti-competitive beha | avior                          |   |                |                      |
| GRI 3: Material       | 3-3 Management of material     | Not a material topic - not applicable   |                |                      |
| Topics 2021           | topics                         | Trot a material topic met applicable    |                |                      |
| 1 υμιός 202 Ι         | •                              |   | Not applicable | Not Material Topic   |
| GRI 206: Anti-        | 206-1 Legal actions for anti-  |   | Not applicable | inot Material Topic  |
| competitive Behavior  | competitive behavior, anti-    |   |                |                      |
| 2016                  | trust, and monopoly practices  |   |                |                      |
| 2010                  |                                |   |                |                      |
| Tax                   |                                |   |                |                      |
|                       | 3-3 Management of material     | Main Roads is required to comply        |                | Not Material Topic   |
| GRI 3: Material       | topics                         | with two taxation acts: A New Tax       |                |                      |
|                       |                                | System (Goods and Services Tax)         |                |                      |
| Topics 2021           |                                | Act 1999, and Fringe Benefits Tax       |                |                      |
|                       |                                | Assessment Act 1986                     |                |                      |
|                       | 207-1 Approach to tax          | 7.65655111611671661566                  |                | Not Material Topic   |
|                       | 207-2 Tax governance,          | Page 51                                 |                | Not Material Topic   |
|                       | control, and risk              | l age 51                                |                | Not Material Topic   |
|                       | •                              |   |                |                      |
|                       | management                     |   |                |                      |
| IGRI 2071 TAY 2019    | 207-3 Stakeholder              |   |                | Not Material Topic   |
| GRI 207: Tax 2015     | engagement and                 |   |                |                      |
|                       | management of concerns         |   |                |                      |
|                       | related to tax                 |   |                |                      |
|                       | 207-4 Country-by-country       | Page 64-94                              |                | Not Material Topic.  |
|                       | reporting                      | l ago o i o i                           |                | Trot Matorial Topio. |
| Materials             | reporting                      |   |                |                      |
| GRI 3: Material       | 3-3 Management of material     | Page 34, 40                             | <u> </u>       |                      |
|                       | topics                         | Sustainability Supplement 2025          |                |                      |
| Topics 2021           | -                              |   |                |                      |
|                       | 301-1 Materials used by        | Page 100-101                            |                |                      |
|                       | weight or volume               |   |                |                      |
|                       | 301-2 Recycled input           | Page 100-101                            |                |                      |
| CRI 301: Materiale    | materials used                 |   |                |                      |
|                       |                                |   | <br>           | <u> </u>             |

| OIN JUI. Materiais     | 201 2 Pooleimed products      |   | Τ | Not applicable | Main Roads does not                             |
|------------------------|-------------------------------|---|---|----------------|---|
| 2016                   | 301-3 Reclaimed products      |   |   | Not applicable | produce a product or service                    |
|                        | and their packaging materials |   |   |                | 1.  |
|                        |                               |   |   |                | with packaging that meets the criteria for this |
|                        |                               |   |   |                |   |
| Engrav                 |                               |   |   |                | disclosure                                      |
| Energy CPI 2: Material | 2.2 Management of metarial    | Dono 24, 20   | T | T              |   |
| GRI 3: Material        | _                             | Page 34, 39   |   |                |   |
| Topics 2021            | topics                        | Sustainability Supplement 2025  |   |                |   |
|                        | 302-1 Energy consumption      | Page 99-100   |   |                |   |
|                        | within the organization       | Main Roads adheres to the National                                    |   |                |   |
|                        |                               | Greenhouse and Energy Reporting                                       |   |                |   |
|                        |                               | Scheme and utlises the National                                       |   |                |   |
|                        |                               | Carbon Accounting Guidelines to                                       |   |                |   |
|                        |                               | calculate the energy and intensity of the various energy sources Main |   |                |   |
|                        |                               | Roads utilises.   |   |                |   |
| GRI 302: Energy        | 302-2 Energy consumption      | Page 99-100   |   |                |   |
| 2016                   | outside of the organization   | Fage 99-100   |   |                |   |
|                        | outside of the organization   |   |   |                |   |
|                        | 302-3 Energy intensity        | Page 100  |   |                |   |
|                        | 302-4 Reduction of energy     | Page 99-100   |   |                |   |
|                        | consumption                   | ő   |   |                |   |
|                        | 302-5 Reductions in energy    | Page 99-100   |   |                |   |
|                        | requirements of products and  |   |   |                |   |
|                        | services                      |   |   |                |   |
| Water and effluents    |                               |   |   |                |   |
| GRI 3: Material        | 3-3 Management of material    | Sustainability Supplement 2025  |   |                |   |
| Topics 2021            | topics                        |   |   |                |   |
|                        | 303-1 Interactions with water | Sustainability Supplement 2025  |   |                |   |
|                        | as a shared resource          | -   |   |                |   |
|                        |                               |   |   |                |   |
|                        |                               | Sustainability Supplement 2025  |   |                |   |
|                        | discharge-related impacts     |   |   |                |   |
|                        |                               |   |   |                |   |
| GRI 303: Water and     | 303-3 Water withdrawal        | Sustainability Supplement 2025  |   |                |   |
| Effluents 2018         | 303-4 Water discharge         | Major construction projects are                                       |   |                |   |
|                        |                               | currently not required to report on                                   |   |                |   |
|                        |                               | water discharge. The majority of                                      |   |                |   |
|                        |                               | water discharge on infrastructure                                     |   |                |   |
|                        |                               | projects relates to storm water                                       |   |                |   |
|                        |                               | discharge. This is impractical to                                     |   |                |   |
|                        | 200 5 14/54 - 1 - 1 - 1 - 1   | measure.  |   |                |   |
| Die die er eiter       | 303-5 Water consumption       | Sustainability Supplement 2025  |   |                |   |
| Biodiversity           |                               |   |   |                |   |

| GRI 3: Material    | 3-3 Management of material     | Page 34, 36-39                      |                                    |                            |
|--------------------|--------------------------------|-------------------------------------|------------------------------------|----------------------------|
| Topics 2021        | topics                         | Sustainability Supplement 2025      |                                    |                            |
| TOPICS ZUZ I       | 304-1 Operational sites        | https://www.mainroads.wa.gov.au/com |                                    |                            |
|                    | owned, leased, managed in,     | munity-                             |                                    |                            |
|                    | or adjacent to, protected      |                                     |                                    |                            |
|                    | areas and areas of high        | environment/environment/values/     |                                    |                            |
|                    |                                |                                     |                                    |                            |
|                    | biodiversity value outside     |                                     |                                    |                            |
|                    | protected areas                | D 00                                |                                    | _                          |
| ODI 004 Divili     | 304-2 Significant impacts of   | Page 38                             |                                    |                            |
|                    | activities, products and       | Sustainability Supplement 2025      |                                    |                            |
| 2016               | services on biodiversity       |                                     |                                    |                            |
|                    | 304-3 Habitats protected or    | Pages 38                            |                                    |                            |
|                    | restored                       |                                     |                                    |                            |
|                    | 304-4 IUCN Red List species    | Sustainability Supplement 2025      |                                    |                            |
|                    | and national conservation list |                                     |                                    |                            |
|                    | species with habitats in       |                                     |                                    |                            |
|                    | areas affected by operations   |                                     |                                    |                            |
|                    |                                |                                     |                                    |                            |
| Emissions          |                                |                                     |                                    |                            |
| GRI 3: Material    | 3-3 Management of material     | Page 34, 39                         |                                    |                            |
| Topics 2021        | topics                         | Sustainability Supplement 2025      |                                    |                            |
|                    | -                              | Page 99-100                         |                                    |                            |
|                    | emissions                      | 1 19 00 100                         |                                    |                            |
|                    | 305-2 Energy indirect (Scope   | Page 99-100                         |                                    | <u> </u>                   |
|                    | 2) GHG emissions               | l age of 100                        |                                    |                            |
|                    | 305-3 Other indirect (Scope    | Page 99-100                         |                                    | <u> </u>                   |
|                    | 3) GHG emissions               | l ago oo 100                        |                                    |                            |
|                    | 305-4 GHG emissions            | Page 99-100                         |                                    | +                          |
|                    | intensity                      | 1 age 33-100                        |                                    |                            |
| GRI 305: Emissions | 305-5 Reduction of GHG         | Page 99-100                         |                                    |                            |
| 2016               | emissions                      | Fage 99-100                         |                                    |                            |
| 2016               | 305-6 Emissions of ozone-      |                                     | Not applicable                     | Main Roads does not emit   |
|                    |                                |                                     | Not applicable                     |                            |
|                    | depleting substances (ODS)     |                                     |                                    | material volumes of ozone- |
|                    |                                |                                     |                                    | depleting substances       |
|                    | 205 7 Nitrogen evides (NOv)    | Not Departed                        | Information unovailable/incomplete |                            |
|                    | 305-7 Nitrogen oxides (NOx),   | INOL Reported                       | Information unavailable/incomplete |                            |
|                    | sulfur oxides (SOx), and       |                                     |                                    |                            |
|                    | other significant air          |                                     |                                    |                            |
| 100                | emissions                      |                                     |                                    |                            |
| Waste              | 10.014                         | ID 04.40                            |                                    |                            |
| GRI 3: Material    | 3-3 Management of material     | Page 34, 40                         |                                    |                            |
| Topics 2021        | topics                         | Sustainability Supplement 2025      |                                    |                            |
|                    | 306-1 Waste generation and     | Page 100-101                        |                                    |                            |
|                    | significant waste-related      |                                     |                                    |                            |
|                    | impacts                        |                                     |                                    |                            |

## OFFICIAL

|                      | 306-2 Management of          | Page 40   |      |                             |
|----------------------|------------------------------|---|------|-----------------------------|
|                      | significant waste-related    |   |      |                             |
| GRI 306: Waste 2020  | impacts                      |   |      |                             |
|                      | 306-3 Waste generated        | Page 100-101                                      |      |                             |
|                      | 306-4 Waste diverted from    | Page 100-101                                      |      |                             |
|                      | disposal                     |   |      |                             |
|                      | 306-5 Waste directed to      | Page 100-101                                      |      |                             |
|                      | disposal                     |   |      |                             |
| Supplier environment | tal assessment               |   |      |                             |
| GRI 3: Material      | 3-3 Management of material   | Page 34, 36-37                                    |      |                             |
| Topics 2021          | topics                       | Sustainability Supplement 2025                    |      |                             |
|                      | 308-1 New suppliers that     | Page 37   |      |                             |
|                      | were screened using          | _   |      |                             |
| GRI 308: Supplier    | environmental criteria       |   |      |                             |
| Environmental        | 308-2 Negative               | Page 37   |      |                             |
| Assessment 2016      | environmental impacts in the |   |      |                             |
|                      | supply chain and actions     |   |      |                             |
|                      | taken                        |   |      |                             |
| Employment           |                              |   |      |                             |
| GRI 3: Material      | 3-3 Management of material   | Page 13, 18, 34, 59-63                            |      | Low priority material topic |
| Topics 2021          | topics                       |   |      |                             |
|                      | 401-1 New employee hires     | Page 41-42  |      | Low priority material topic |
|                      | and employee turnover        |   |      | •                           |
|                      | 401-2 Benefits provided to   | Benefits have been provided which                 |      | Low priority material topic |
|                      | full-time employees that are | are typically avaliable to temporary              |      |                             |
|                      | not provided to temporary or | and part-time employees but there                 |      |                             |
| GRI 401:             | part-time employees          | may be some variation depending on                |      |                             |
| Employment 2016      |                              | the terms of employment                           |      |                             |
|                      |                              |   |      |                             |
|                      | 401-3 Parental leave         | Page 81   | <br> |                             |
|                      |                              | https://www.wa.gov.au/organisation/p              |      |                             |
|                      |                              |   |      |                             |
|                      |                              | rivate-sector-labour-relations/parental-          |      |                             |
| Labor/management re  |                              | rivate-sector-labour-relations/parental-<br>leave |      |                             |

## OFFICIAL

|                 | 3-3 Management of material | Sustainability Supplement 2025      |  | Low priority material topic |
|-----------------|----------------------------|-------------------------------------|--|-----------------------------|
|                 | topics                     | https://www.mainroads.wa.gov.au/ab  |  |                             |
|                 |                            | out-main-roads/working-with-us/why- |  |                             |
|                 |                            | work-with-us/                       |  |                             |
|                 |                            | Main Roads Western Australia        |  |                             |
|                 |                            | (MRWA) handles labour relations     |  |                             |
|                 |                            | through Enterprise Bargaining       |  |                             |
|                 |                            | Agreements (EBAs) with unions,      |  |                             |
| GRI 3: Material |                            | emphasizing direct, permanent       |  |                             |
| Topics 2021     |                            | employment over casual/labour hire, |  |                             |
|                 |                            | and uses joint consultative         |  |                             |
|                 |                            | committees for collaboration.       |  |                             |
|                 |                            | Employee rights include union       |  |                             |
|                 |                            | membership, leave for union         |  |                             |
|                 |                            | business, and structured career     |  |                             |
|                 |                            | development/diversity initiatives.  |  |                             |
|                 |                            | Current agreements (CSA, AWU)       |  |                             |
|                 |                            | were registered in 2024/2025        |  |                             |

|                       | 402-1 Minimum notice   | All Main Roads industrial instruments                                 |  | Low priority material topic |
|-----------------------|--|---|--|-----------------------------|
|                       |  | provide for consultation mechanisms                                   |  |                             |
|                       | changes  | and notification of change  |  |                             |
|                       |  | requirements. During the last year                                    |  |                             |
|                       |  | Main Roads has  |  |                             |
|                       |  | undergone significant organisational                                  |  |                             |
|                       |  | change. These changes have been                                       |  |                             |
|                       |  | managed in accordance with the  |  |                             |
|                       |  | notification of change requirements.                                  |  |                             |
|                       |  | All   |  |                             |
|                       |  | agreements provide for the  |  |                             |
|                       |  | establishment of a Joint Consultative                                 |  |                             |
| GRI 402:              |  | Committee which is the conduit for                                    |  |                             |
| Labor/Management      |  | regular consultation.   |  |                             |
| Relations 2016        |  | Updates of the status of  |  |                             |
| Relations 2010        |  | organisational change are provided                                    |  |                             |
|                       |  | as a specific agenda item at these meetings. Updates of the status of |  |                             |
|                       |  | organisational change are provided                                    |  |                             |
|                       |  | as a specific agenda item at  |  |                             |
|                       |  | these meetings. The agreements do                                     |  |                             |
|                       |  | not provide a specific period for                                     |  |                             |
|                       |  | notice.   |  |                             |
|                       |  | However, we notify employees and                                      |  |                             |
|                       |  | the unions as soon as practicable of                                  |  |                             |
|                       |  | any changes. Typically, between                                       |  |                             |
|                       |  | eight to 20 weeks' notice is given.                                   |  |                             |
|                       |  |   |  |                             |
| Occupational health a | l<br>and safety  |   |  |                             |
| GRI 3: Material       |  | Page 34, 45-46, 52  |  |                             |
| Topics 2021           | topics   | Sustainability Supplement 2025  |  |                             |
|                       | The state of the s | Page 52, 102  |  |                             |
|                       |  | Sustainability Supplement 2025  |  |                             |
|                       | system   |   |  |                             |
|                       | 403-2 Hazard identification,   | Sustainability Supplement 2025  |  |                             |
|                       | risk assessment, and   |   |  |                             |
|                       | incident investigation   |   |  |                             |
|                       | 403-3 Occupational health  | Page 45-46  |  |                             |
|                       | services   | •   |  |                             |
|                       | 403-4 Worker participation,  | Sustainability Supplement 2025  |  |                             |
|                       | consultation, and  |   |  |                             |
|                       | communication on   |   |  |                             |
|                       | occupational health and  |   |  |                             |
|                       | safety   |   |  |                             |

|                        |                                  | T                              |                   |                                    |                            |
|------------------------|----------------------------------|--------------------------------|-------------------|------------------------------------|----------------------------|
| GRI 403:               | 403-5 Worker training on         | Page 45-46                     |                   |                                    |                            |
| Occupational Health    | occupational health and          | Sustainability Supplement 2025 |                   |                                    |                            |
| and Safety 2018        | safety                           |                                |                   |                                    |                            |
| and carety 2010        | 403-6 Promotion of worker health | Page 45-46                     |                   |                                    |                            |
|                        | 403-7 Prevention and             | Page 45-46                     |                   |                                    |                            |
|                        | mitigation of occupational       |                                |                   |                                    |                            |
|                        | health and safety impacts        |                                |                   |                                    |                            |
|                        | directly linked by business      |                                |                   |                                    |                            |
|                        | relationships                    |                                |                   |                                    |                            |
|                        | 403-8 Workers covered by         | Page 45-46                     |                   |                                    |                            |
|                        | an occupational health and       |                                |                   |                                    |                            |
|                        | safety management system         |                                |                   |                                    |                            |
|                        | carety management system         |                                |                   |                                    |                            |
|                        | 403-9 Work-related injuries      | Page 45-46                     |                   |                                    |                            |
|                        | Too o work rolated injuries      |                                |                   |                                    |                            |
|                        | 403-10 Work-related ill          | Page 45-46                     |                   |                                    |                            |
|                        | health                           | 1 490 10 10                    |                   |                                    |                            |
| Training and education |                                  |                                |                   |                                    | •                          |
| GRI 3: Material        | 3-3 Management of material       | Page 34, 43                    |                   |                                    |                            |
|                        | topics                           | Sustainability Supplement 2025 |                   |                                    |                            |
| 1 opics 202 i          |                                  | Custamasmy Supplement 2020     |                   | 1.6 0 21.11.0                      |                            |
|                        | 404-1 Average hours of           |                                | Omitted           | Information unavailable/incomplete | Low prioity material topic |
|                        | training per year per            |                                |                   |                                    |                            |
|                        | employee                         |                                |                   |                                    |                            |
|                        | 404-2 Programs for               | Page 43                        |                   |                                    |                            |
|                        | upgrading employee skills        |                                |                   |                                    |                            |
|                        | and transition assistance        |                                |                   |                                    |                            |
| and Education 2016     | programs                         |                                |                   |                                    |                            |
|                        | 404-3 Percentage of              | 100%                           |                   |                                    |                            |
|                        | employees receiving regular      |                                |                   |                                    |                            |
|                        | performance and career           |                                |                   |                                    |                            |
|                        | development reviews              |                                |                   |                                    |                            |
| D                      |                                  |                                |                   |                                    |                            |
| Diversity and equal o  |                                  | Dags 24, 44                    |                   |                                    |                            |
| GRI 3: Material        | 3-3 Management of material       | Page 34, 44                    |                   |                                    |                            |
| Topics 2021            | topics                           | Sustainability Supplement 2025 | <u> </u>          |                                    |                            |
|                        | 405-1 Diversity of               | Page 12, 42, 48-53             | Governance Bodies | Information unavailable/incomplete |                            |
| GRI 405: Diversity     | governance bodies and            |                                |                   |                                    |                            |
| and Faual              | employees                        |                                |                   |                                    |                            |
| Opportunity 2016       | 405-2 Ratio of basic salary      | Page 41, 44                    | Omitted           | Information unavailable/incomplete | From 2013                  |
| _                      | and remuneration of women        | Sustainability Supplement 2025 |                   |                                    |                            |
|                        | to men                           |                                |                   |                                    |                            |
| Non-discrimination     |                                  |                                |                   |                                    |                            |
| GRI 3: Material        | 3-3 Management of material       | Sustainability Supplement 2025 |                   |                                    |                            |
| Topics 2021            | topics                           |                                |                   |                                    |                            |

|                         | 406-1 Incidents of                             | No incidents of discrimination          |         |                |                             |
|-------------------------|--|---|---------|----------------|-----------------------------|
| GRI 406: Non-           | discrimination and corrective                  | The incidents of discrimination         |         |                |                             |
| discrimination 2016     | actions taken                                  |   |         |                |                             |
| Freedom of association  | on and collective bargaining                   |   |         |                |                             |
|                         |  | Sustainability Supplement 2025          |         |                | Low priority material topic |
|                         | •  | Our employees are covered by            |         |                | ' ' ' '                     |
|                         | · ·  | enterprise bargaining agreements        |         |                |                             |
|                         |  | between the Commissioner of Main        |         |                |                             |
|                         |  | Roads and each of the unions. The       |         |                |                             |
|                         |  | process of negotiation and              |         |                |                             |
|                         |  | registration provides opportunities for |         |                |                             |
| GRI 3: Material         |  | key stakeholders to provide input into  |         |                |                             |
| Topics 2021             |  | the provisions of the agreements. In    |         |                |                             |
|                         |  | particular recognising the needs of     |         |                |                             |
|                         |  | employees and Main Roads'               |         |                |                             |
|                         |  | business. All employees are free to     |         |                |                             |
|                         |  | join unions and we recognise the        |         |                |                             |
|                         |  | integral role of unions in the          |         |                |                             |
|                         |  | agreement making process.               |         |                |                             |
|                         | 407.4 On anotions and                          | Consider with a second water and        |         |                |                             |
| GRI 407: Freedom of     | •  | Specific risk assessment not            |         |                | Low priority material topic |
| Association and         | , , ,  | undertaken as this is not considered    |         |                |                             |
| Collective              | collective bargaining may be                   | a significant risk                      |         |                |                             |
| Bargaining 2016         | at risk  |   |         |                |                             |
| Child labor             |  |   |         |                |                             |
| GRI 3: Material         | 3-3 Management of material                     |   | Omitted | Not applicable | Not Material Topic          |
| Topics 2021             | topics   |   |         |                |                             |
| GRI 408: Child Labor    | 408-1 Operations and                           |   | Omitted | Not applicable | Not Material Topic          |
| 2016                    | suppliers at significant risk                  |   |         |                |                             |
|                         | for incidents of child labor                   |   |         |                |                             |
| Forced or compulsory    |  |   |         |                |                             |
| GRI 3: Material         | 3-3 Management of material                     |   | Omitted | Not applicable | Not Material Topic          |
| Topics 2021             | topics   |   |         |                | <u> </u>                    |
| GRI 409: Forced or      | 409-1 Operations and                           |   | Omitted | Not applicable | Not Material Topic          |
| Compulsory Labor        | suppliers at significant risk                  |   |         |                |                             |
| 2016                    | for incidents of forced or                     |   |         |                |                             |
|                         | compulsory labor                               |   |         |                |                             |
| Security practices      | 2.2 Management of material                     |   | Omittod | Not applicable | Not Material Tonia          |
| GRI 3: Material         | 3-3 Management of material                     |   | Omitted | Not applicable | Not Material Topic          |
| Topics 2021             | topics   |   | Omittad | Not applicable | Not Material Texis          |
| GRI 410: Security       | 410-1 Security personnel                       |   | Omitted | Not applicable | Not Material Topic          |
| Practices 2016          | trained in human rights policies or procedures |   |         |                |                             |
| Rights of indigenous    |  |   |         |                |                             |
| Inglita of illulyclious | heohiea  |   |         |                |                             |

|                                | In a section of the s | In                                    | T                    |                                     |                               |
|--------------------------------|--|---------------------------------------|----------------------|-------------------------------------|-------------------------------|
| GRI 3: Material                | 3-3 Management of material   | Page 34, 37, 44                       |                      |                                     |                               |
| Topics 2021                    | topics   | Sustainability Supplement 2025        |                      |                                     |                               |
| GRI 411: Rights of             | 411-1 Incidents of violations  | No incidents or violations reported   |                      |                                     |                               |
| Indigenous Peoples             | involving rights of indigenous   | Page 37                               |                      |                                     |                               |
| 2016                           | peoples  |                                       |                      |                                     |                               |
| Local communities              | · ·  |                                       |                      |                                     |                               |
|                                | 3-3 Management of material   | Page 34, 101-102                      |                      |                                     |                               |
| GRI 3: Material                | topics   | https://www.mainroads.wa.gov.au/co    |                      |                                     |                               |
| Topics 2021                    | · .  | mmunity-environment/our-community/    |                      |                                     |                               |
| ·                              |  | ,                                     |                      |                                     |                               |
|                                | 413-1 Operations with local  | https://www.mainroads.wa.gov.au/proje |                      |                                     |                               |
|                                | community engagement,  | cts-initiatives/                      |                      |                                     |                               |
|                                | impact assessments, and  |                                       |                      |                                     |                               |
| ODI 442. Lecal                 | development programs   |                                       |                      |                                     |                               |
| GRI 413: Local                 |  |                                       |                      |                                     |                               |
| Communities 2016               | 413-2 Operations with  | https://www.mainroads.wa.gov.au/proje |                      |                                     |                               |
|                                | significant actual and   | cts-initiatives/                      |                      |                                     |                               |
|                                | potential negative impacts on  |                                       |                      |                                     |                               |
|                                | local communities  |                                       |                      |                                     |                               |
| Supplier social asses          | sment  |                                       |                      |                                     |                               |
| GRI 3: Material                | 3-3 Management of material   | Page 34, 54, 97, 102                  |                      |                                     |                               |
| Topics 2021                    | topics   | Sustainability Supplement 2025        |                      |                                     |                               |
| •                              | 414-1 New suppliers that   | Page 37                               |                      |                                     |                               |
|                                | were screened using social   |                                       |                      |                                     |                               |
|                                | criteria   |                                       |                      |                                     |                               |
|                                |  |                                       |                      |                                     |                               |
| GRI 414: Supplier              | 414-2 Negative social  | Page 37                               | Number of suppliers  | Information unavailable/incomplete  | Low priority material topic   |
| Social Assessment              | impacts in the supply chain  | l ago or                              | Trained of Suppliers | information anavailable/informplete | Summary of a number of        |
| 2016                           | and actions taken  |                                       |                      |                                     | programs now in place as a    |
|                                | and actions taken  |                                       |                      |                                     | result of negative impacts in |
|                                |  |                                       |                      |                                     | the supply chain provided at  |
|                                |  |                                       |                      |                                     | link                          |
| Public policy                  |  |                                       |                      |                                     | IIIIK                         |
| GRI 3: Material                | 3-3 Management of material   | Page 34, 48-55, 102                   |                      | T                                   | T                             |
| Topics 2021                    | topics   | Sustainability Supplement 2025        |                      |                                     |                               |
| GRI 415: Public<br>Policy 2016 | 415-1 Political contributions  | , 11                                  | Omitted              | Not applicable                      | Main Roads as a               |
|                                |  |                                       |                      |                                     | government agency does        |
|                                |  |                                       |                      |                                     | not provide political         |
|                                |  |                                       |                      |                                     | contributions                 |
| Customer health and            | safety   |                                       |                      |                                     | 23.1418840116                 |
| GRI 3: Material<br>Topics 2021 | 3-3 Management of material   | Page 15-16, 34, 48-55                 |                      |                                     |                               |
|                                | topics   | Sustainability Supplement 2025        |                      |                                     |                               |
|                                | I '  | https://www.mainroads.wa.gov.au/roa   |                      |                                     |                               |
|                                |  | d-safety/road-safety-management-at-   |                      |                                     |                               |
|                                |  | main-roads/                           |                      |                                     |                               |
|                                |  | main-roaus/                           | 1                    |                                     |                               |

|                        | 416-1 Assessment of the      | https://www.mainroads.wa.gov.au/road-  |            |                |  |
|------------------------|------------------------------|--|------------|----------------|--|
|                        | health and safety impacts of | safety/road-safety-auditing-and-crash- |            |                |  |
|                        | product and service          | investigation/                         |            |                |  |
|                        | categories                   | investigation/                         |            |                |  |
|                        | 416-2 Incidents of non-      |  | Omitted    | Not applicable | The assessments of road  |
|                        |                              |  |            |                |  |
|                        | compliance concerning the    |  |            |                | safety concerns do not   |
| GRI 416: Customer      | health and safety impacts of |  |            |                | result in non-compliance.  |
| Health and Safety      | products and services        |  |            |                | However a number of other  |
| 2016                   |                              |  |            |                | initiatives are undertaken to  |
| 2010                   |                              |  |            |                | monitor and respond to   |
|                        |                              |  |            |                | safety concerns of the road  |
|                        |                              |  |            |                | environment.   |
|                        |                              |  |            |                | https://www.mainroads.wa.g   |
|                        |                              |  |            |                | ov.au/technical-   |
|                        |                              |  |            |                | commercial/road-safety/  |
|                        |                              |  |            |                | commercial, road carety,   |
| Marketing and labeling | ng                           |  |            |                |  |
| GRI 3: Material        | 3-3 Management of material   | Page 34, 54-55, 102                    | I          |                |  |
| Topics 2021            | topics                       | Sustainability Supplement 2025         |            |                |  |
| Topics 2021            | ·                            | Custamusmity Supplement 2020           |            | N. ( P. 11     |  |
|                        |                              |  | I C mitted |                | I Canarally this type of   |
|                        | 417-1 Requirements for       |  | Omitted    | Not applicable | Generally this type of   |
|                        | product and service          |  | Omitted    | Not applicable | product or service   |
|                        |                              |  | Omitted    | Not applicable | product or service information is not applicable   |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we have extensive processes in  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental   |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that  |
|                        | product and service          |  | Omitted    | Not applicable | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our   |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately  |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences                             |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences of the road network and the |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences                             |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences of the road network and the |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences of the road network and the |
|                        | product and service          |  | Omitted    |                | product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences of the road network and the |

| GRI 417: Marketing and Labeling 2016                                     | 417-2 Incidents of non-compliance concerning product and service information and labeling |   | Omitted | Not applicable  | Generally this type of product or service information is not applicable to road network construction and operation. However we have extensive processes in place, most significantly road safety, environmental screening and sustainability assessment to ensure that our practices and thus our customers are adequately informed of consequences of the road network and the impacts of its use. |  |  |
|--|---|---|---------|---|---|--|--|
|  | 417-3 Incidents of non-<br>compliance concerning<br>marketing communications              |   | Omitted | Not applicable  | As Main Roads Western Australia does not sell a product or service this indicator has been omitted.   |  |  |
| Customor privacy   |   |   |         |   |   |  |  |
| Customer privacy GRI 3: Material   | 3-3 Management of material  | Page 28-31, 34, 53, 54-55, 102                                    |         |   |   |  |  |
| Topics 2021  |   | Sustainability Supplement 2025                                    |         |   |   |  |  |
| GRI 418: Customer<br>Privacy 2016  | ·   | None  |         |   |   |  |  |
| Topics in the applicable GRI Sector Standards determined as not material |   |   |         |   |   |  |  |
| TOPIC  |   |   |         | EXPLANATION   |   |  |  |
| [Title of GRI Sector S   |   |   |         |   |   |  |  |
| Anti-competitive behaviour   |   |   |         | Determined as not material as a result of our materiality process |   |  |  |
| Tax  |   |   |         | Determined as not material as a result of our materiality process |   |  |  |
| Supplier Environmental Assessment  |   |   |         | Determined as not material as a result of our materiality process |   |  |  |
| Child Labor  |   | Determined as not material as a result of our materiality process |         |   |   |  |  |
| Forced or Compulsory   | Labor   | Determined as not material as a result of our materiality process |         |   |   |  |  |

Security Practices

Determined as not material as a result of our materiality process